

EIC General Assembly

3 November 2026 – Online (Zoom)

Time:

13.00 – 14.30 / 1.00 – 2.30 pm *Reykjavik*
14.00 – 15.30 / 2.00 – 3.30 pm *London/Lisbon*

15.00 – 16.30 / 3.00 – 4.30 pm *Berlin/Rome*
16.00 – 17.30 / 4.00 – 5.30 pm *Helsinki/Istanbul*

Register in advance for this meeting:

<https://us06web.zoom.us/meeting/register/Rlni4w1xTlabJBF5bvrF5Q>

After registering, you will receive a confirmation email containing information about joining the meeting.

Agenda

1. Welcome by Heather Rogers (EIC Chair)

1.1. Election of the scrutineer

1.2. Approval of the agenda

1.3. Approval of the record of the last General Assembly

Please see minutes of the 2025 EIC General Assembly [here](#) (scroll down).

2. Discussion and Approval of the EIC annual report and its annual accounts

Heather Rogers (EIC Chair), Andy Bray (EIC Treasurer), Barbara van der Linden (EIC Board Member). Please see Appendix 1 on page 4 for the EIC Activity and Financial Report 2025/2026.

3. Taking note of the EIC strategy (2022-2026) and budget (2026/2027)

Heather Rogers (EIC Chair), Andy Bray (EIC Treasurer)

3.1. New business invited from the floor

You can submit any suggestions for agenda items by sending an e-mail to info@implementation.eu by October 27, 2026

4. Discharge of the Board of Directors, Heather Rogers (EIC Chair)

5. Election of the EIC Board 2026-2029

Please see the list of candidates on page 2.

6. Presentation

**Moving equity from the blind-spot to the forefront — a necessary
Future for Implementation Science**

Dr Heather Morris & Prof Helen Skouteris

For further information about the presentation, see page 3. The presentation will be introduced by Jackie Dwane (EIC Board Member). We invite all EIC Members to join this conversation!

Candidates for the 2026-2029 EIC Board of Directors

Andy Bray



[Meet Andy](#)

Jackie Dwane



[Meet Jackie](#)

Sven Geelen



[Meet Sven](#)

Leah Bührmann



[Meet Leah](#)

Ane-Marthe Solheim Skar



[Meet Ane-Marthe](#)

Julie Swillens



[Meet Julie](#)

Katerina Iliopoulou



[Meet Katerina](#)

Moving equity from the blind-spot to the forefront — a necessary future for Implementation Science

Heather Morris¹ & Helen Skouteris¹

¹Health and Social Care Unit, School of Public Health and Preventative Medicine, Monash University, Melbourne, VIC, Australia

About the presentation

Implementation science, like health, is moving too slowly to address the perpetually compounding inequities that are impacting the global north and south. Embedding equity requires a transformation to the foundations implementation science, questioning evidence, driving new theory and methods. This presentation describes a path to bring equity in from the margins to normalised practice.

About the speakers

Dr Heather Morris

Monash University, Australia

Dr Heather Morris is a senior research fellow at the Health and Social Care Unit, Monash University. Using a researcher in residence model, she supports program implementation and service delivery by being an independent voice and system disrupter. She champions the expertise of frontline workers who engage with vulnerable populations, and she bridges the gap between academic research and the practice of social care. Dr Morris uses her expertise in implementation science, qualitative research, and experience-based co-design to establish a shared language and commitment towards change within organisational teams. She is a founding member of the SEMPRES (Strengthening impleMentation Practice and Research with Equity) team which is advancing knowledge of equity in implementation science.



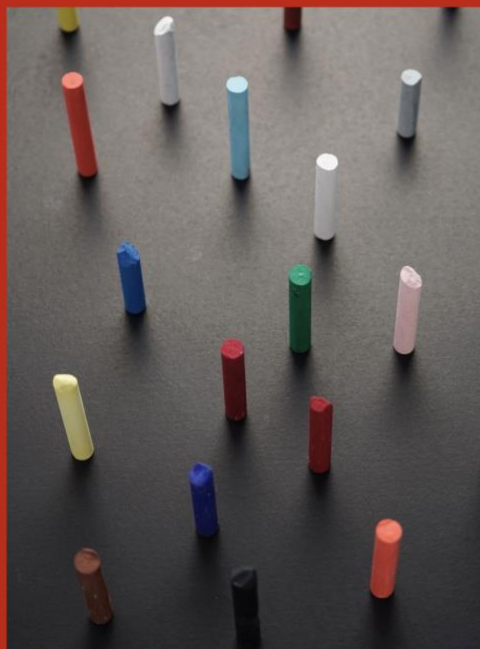
Professor Helen Skouteris

Monash University, Australia

Professor Helen Skouteris is Monash Warwick Alliance Joint Professor of Health and Social Care Improvement and Implementation Science, Head of the Health and Social Care Unit (HSCU), Fellow of the Academy of Social Sciences in Australia, and Director of a world-first programme of research - Strengthening Implementation Practice and Research with Equity (SEMPRES) - a multi-sectoral, transcultural programme of research focused on advancing equitable implementation science across health, social care, and education. A developmental psychologist, she is internationally recognised for her work in implementation science, health service improvement, and wellbeing across the health, social services, community, and education sectors. Professor Skouteris has an extensive track record in longitudinal research, randomised controlled trials, implementation science, and higher degree research supervision. Her work has informed policy and practice in maternal and child health, education, and social services, contributing to improved outcomes for infants, children, young people, parents, and families through cross-sector partnerships and evidence-based healthcare improvement initiatives.



Appendix 1: EIC Activity and Financial Report 2025/2026



Activity and financial report 2025/2026

KEY EIC ACTIVITIES 2025 October* – now

2025 OCT - now	2022 SEPT - now	2025 OCT - now	2026 JUNE
• Three-monthly Board meetings • Implementation of the EIC Strategy 2021 – 2026 • EIC Member engagement • Support EIC Working Groups and research projects	• Co-PI of the European Implementation Mapping Project (led by IfIS) 2025 SEPT - now • Participation as a partner in two EU funding proposals (notification of successful outcome on one project in August 2026)	• Planning of the 2027 European Implementation Event • Advancing EIC equity strategy 2026 MAR • Teaching at Barcelona Technology School 2026 JUNE • UNC Scholarships	• Meeting with the national implementation networks 2026 SEP - now • EIC Seed funding Call 2026 OCT • Launch of updated EIC Website

* The activities since the last General Assembly in October 2025 are presented.

OUTPUT AND ENGAGEMENT Oct 2025 – Oct 2026*



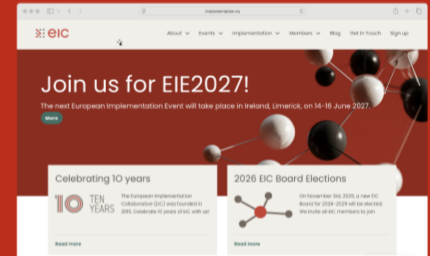
Newsletter:

- 2025: 8 Newsletters
 - Average number of recipients: 1204
 - Average number of 'opens': 564
- 2026 (up to date): 6 Newsletters
 - Average number of recipients: 1129
 - Average number of 'opens': 333
- Currently **1083 subscribers**



Social Media:

- LinkedIn (668 connections) as the main communication channel for EIC / EIE
- The EIC's social media strategy (2025) will be a focus of the new Board to increase the EIC's outreach



Implementer portraits:

- 29 portraits on the EIC website

Blogposts:

- 8 blogposts on EIC website

Other resources:

- Events, training courses, implementation content (podcasts, reports, etc.)

* as of October 15, 2026

EIC WORKING GROUPS

The EIC focuses on creating links between the individuals and groups working in implementation science and practice across Europe by establishing **open working groups**

- **EARLY CAREER IMPLEMENTATION PROFESSIONAL (ECIP)**
110 members, quarterly WG meetings, involvement in EIE programme planning, research activities, weekly "Writing Hour"
- **QUALITATIVE IMPLEMENTATION RESEARCH (EIC – QIR)**
99 members, monthly WG meetings with varying formats
- **IMPLEMENTATION IN PHYSIOTHERAPY**
23 members, regular WG webinars, research activities
- **IMPLEMENTATION IN EDUCATION**
26 members, quarterly WG meetings / webinars
- **DIGITAL HEALTH IMPLEMENTATION (DiHI-WG)**
64 members, regular WG meetings / webinars / journal clubs
- **GLOBAL IMPLEMENTATION RESEARCH**
20 members, launched in August 2026

Working Groups in preparation:

- **EIC BOARD ALUMNI**
- **Implementation in Environmental Settings**

RESEARCH PROJECTS 2025/26



EUROPEAN IMPLEMENTATION MAPPING (EIM)

- Led by IfIS, EIC as project partner (Co-PI & part of research team)

'ROADMAP FOR ECIPs' project

- Roadmap development led by the EIC Working Group for Early Career Implementation Professionals (ECIPs)

REVERSE EU-PROJECT

- EIC is a member of the External Stakeholder Panel

NEW EU-PROJECTS

- EIC is a partner of a newly funded EU project (formal grant agreement in progress)
- Invitation as advisory group member in two projects (funding outcomes pending)

EIC Finances 2025/2026

- A balance of **€22,960.57** was carried forward by the 2024/2025 Board.
- The main EIC income in 2025 was generated through **EIE2025** - other financial activity has been concerned with a major **EIC website makeover** and routine day-to-day operation of the EIC.
- **As of 2026**, the EIC will be a partner on an **EU project** which will generate roughly €50,000.00 income for the EIC.
- Thank you to **Tom Jefford**, who acts as independent auditor of the 2025/2026 EIC accounts.

Item	Time period	Income	Expense	Note
Account balance Sept 2025		€ 22,960.57		
September 2025 – December 2025				
Running costs (subscriptions, website)	Sept – Dec 2025		€ 177.16	
Secretarial services	July – Dec 2025		€ 5,520.00	
Kanton Zurich service	Nov 2025		€ 56.66	
January 2026 – August 2026 (30.08.2026)				
Running costs (subscriptions, website)	Jan – Aug 2026		€ 547.80	
Secretarial services	Jan – July 2026		€ 4800.00	
EIE2025 Income	February 2026	€ 54,429.98		
Reimbursement Board travel	March 2026		€ 1068.00	
EIC website redesign	April 2026		€ 4562.00	
EIE2027 venue deposit	July 2026		€ 18,490.00	
				Current Balance
		€ 77,390.55	€ 35,221.62	€ 42.168,93 (CHF 39,262.99)

The General Assembly will approve the EIC annual report, including the financial report, at the General Assembly on November 3, 2026.